

TOP SECRET
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MR. CHAIRMAN:

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FIRST, I WANT TO EXPRESS MY SINCERE
 APPRECIATION FOR THE SPECIAL CONSIDERATION
 YOU ARE GIVING ME AND MY AGENCY.

BEFORE MAKING MY FORMAL PRESENTATION
 I DESIRE TO AVAIL MYSELF OF THE PRIVILEGE
 GRANTED AT MY LAST APPEARANCE BEFORE A
 CONGRESSIONAL COMMITTEE; THAT IS TO TALK
 "OFF THE RECORD." IT IS MY SINCERE DESIRE
 TO SPEAK MOST FRANKLY TO YOU, BUT TO DO SO
 MY REMARKS MUST BE "OFF THE RECORD" AS THEY
 DEAL WITH MATTERS OF VITAL INTEREST TO THE
 NATIONAL SECURITY. I INTEND TO FOLLOW THIS
 BROAD OUTLINE IN MY PRESENTATION; FIRST, A
 SHORT REVIEW OF THE FOUNDATION OF THE
 CENTRAL INTELLIGENCE GROUP AND ITS ASSIGNED
 MISSION; SECOND, A BRIEF DISCUSSION OF THE

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ORGANIZATION PROVIDED TO CARRY OUT THESE MISSIONS; THIRD, A BROAD STATEMENT OF OUR BUDGETARY REQUIREMENTS; AND FOURTH, SOME EXAMPLES OF THE EFFECTIVENESS OF THE ORGANIZATION, OR IN OTHER WORDS, CONCRETE EVIDENCE OF THE VALUE THE GOVERNMENT HAS RECEIVED FOR MONIES EXPENDED DURING THE CURRENT FISCAL YEAR.

PRIOR TO WORLD WAR II THE WAR, NAVY, AND STATE DEPARTMENTS EACH HAD A LIMITED NUMBER OF PERSONNEL ENGAGED IN THE PRODUCTION OF INTELLIGENCE. THERE WAS NO POSITIVE METHOD BY WHICH THE PRODUCT OF THESE THREE DEPARTMENTS COULD BE ASSEMBLED AND VIEWED AS A WHOLE. IN EACH CASE THE INFORMATION FURNISHED WAS SLANTED TOWARD THE NEEDS AND POLICIES OF THE PARTICULAR DEPARTMENT. FEW EMPLOYEES WERE WILLING

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TO DEVOTE THEIR ENTIRE EFFORT TO AN INTELLIGENCE CAREER. SPECIALIZATION IN THIS DIRECTION USUALLY MEANT A ~~REQUIREMENT~~ FOR THE INDIVIDUAL. THE DISASTER AT PEARL HARBOR AND THE INVESTIGATIONS WHICH FOLLOWED PROVED CONCLUSIVELY THAT THE INTELLIGENCE AVAILABLE TO THE VARIOUS AGENCIES OF GOVERNMENT MUST BE CENTRALIZED IF NATIONAL INTELLIGENCE IS TO BE PRODUCED FOR THE PRESIDENT AND THE POLICY-MAKING MEMBERS OF THE GOVERNMENT. IT FURTHER PROVED THAT THE INTELLIGENCE ACTIVITIES OF EACH DEPARTMENT MUST BE CAREFULLY CONTROLLED AND THE RESULTS OF THEIR ACTIVITIES CAREFULLY ANALYZED FROM AN OVER ALL NATIONAL VIEW POINT, RATHER THAN THE SPECIALIZED NEEDS OF THE DEPARTMENT.

LACKING CONGRESSIONAL DIRECTIVE TO PROVIDE THIS CENTRALIZATION, ON 22 JANUARY 1946 THE PRESIDENT, BY DIRECTIVE TO THE SECRETARIES OF

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STATE, WAR, AND NAVY, CREATED THE NATIONAL INTELLIGENCE AUTHORITY TO CONSIST OF THE SECRETARIES OF STATE, WAR, NAVY, A PERSONAL REPRESENTATIVE OF THE PRESIDENT, (IN THIS CASE ADMIRAL LEAHY), AND A DIRECTOR OF CENTRAL INTELLIGENCE TO SIT AS A NON-VOTING MEMBER. THIS DIRECTIVE FURTHER PROVIDED A CENTRAL INTELLIGENCE GROUP UNDER A DIRECTOR OF CENTRAL INTELLIGENCE WHICH WOULD IMPLEMENT THE POLICIES ESTABLISHED BY THE NATIONAL INTELLIGENCE AUTHORITY. THE AUTHORITY WAS DIRECTED TO PLAN, DEVELOP, AND COORDINATE ALL FEDERAL FOREIGN INTELLIGENCE ACTIVITIES SO AS TO ASSURE THE MOST EFFECTIVE ACCOMPLISHMENT OF THE INTELLIGENCE MISSION RELATED TO THE NATIONAL SECURITY. THE FIRST DIRECTOR OF CENTRAL INTELLIGENCE, ADMIRAL SIDNEY W. SOUERS, HEADED A GROUP OF SELECTED PERSONNEL DETAILED BY THE THREE

DEPARTMENTS TO STUDY THE PROBLEM POSED IN CENTRALIZING THE INTELLIGENCE OF THIS GOVERNMENT. FROM JANUARY UNTIL LATE JUNE 1946, THIS SMALL GROUP WAS ENGAGED IN PLANNING FOR THE OPERATIONS TO BE UNDERTAKEN BY THE CENTRAL INTELLIGENCE GROUP. I WAS DETAILED ON 10 JUNE 1946, TO REPLACE ADMIRAL SOUERS BECAUSE OF HIS RETURN TO CIVIL LIFE. ON 8 JULY 1946, THE NATIONAL INTELLIGENCE AUTHORITY, BY WRITTEN DIRECTIVE, GAVE ME THE FOLLOWING MISSIONS:

A. ACCOMPLISH THE CORRELATION AND EVALUATION OF INTELLIGENCE RELATING TO THE NATIONAL SECURITY, AND THE APPROPRIATE DISSEMINATION WITHIN THE GOVERNMENT OF THE RESULTING STRATEGIC AND NATIONAL POLICY INTELLIGENCE.

B. PLAN FOR THE COORDINATION OF SUCH OF THE ACTIVITIES OF THE INTELLIGENCE

AGENCIES OF THE DEPARTMENTS OF STATE,
WAR, AND NAVY AS RELATE TO THE NATIONAL
SECURITY AND RECOMMEND TO THE NATIONAL
INTELLIGENCE AUTHORITY THE ESTABLISHMENT
OF SUCH OVER-ALL POLICIES AND OBJECTIVES
AS WILL INSURE THE MOST EFFECTIVE ACCOMP-
PLISHMENT OF THE NATIONAL INTELLIGENCE
MISSION.

C. PERFORM FOR THE BENEFIT OF THE
DEPARTMENTS SUCH SERVICES OF COMMON
CONCERN AS CAN BE MORE EFFICIENTLY
ACCOMPLISHED CENTRALLY.

D. CONDUCT ALL ORGANIZED FEDERAL
ESPIONAGE AND COUNTER-ESPIONAGE OPERATIONS
OUTSIDE THE UNITED STATES AND ITS POSSES-
SIONS, FOR THE COLLECTION OF FOREIGN
INTELLIGENCE INFORMATION REQUIRED FOR
THE NATIONAL SECURITY.

E. CONDUCT ALL FEDERAL MONITORING OF PRESS AND PROPAGANDA BROADCASTS OF FOREIGN POWERS REQUIRED FOR THE COLLECTION OF INTELLIGENCE INFORMATION RELATING TO THE NATIONAL SECURITY.

E. UNDERTAKE SUCH RESEARCH AND ANALYSIS AS MAY BE NECESSARY TO DETERMINE WHAT FUNCTIONS IN THE FIELDS OF NATIONAL SECURITY INTELLIGENCE ARE NOT BEING PRESENTLY PERFORMED, AND TO FURTHER CENTRALIZE SUCH RESEARCH AND ANALYSIS ACTIVITIES AS MAY BE MORE EFFICIENTLY OR EFFECTIVELY ACCOMPLISHED CENTRALLY.

THE OPERATING EXPERIENCES OF THE PERIOD JANUARY TO JULY 1946, INDICATED THE IMPRACTICABILITY OF DEPENDING UPON THE PERSONNEL AND SERVICES FURNISHED BY THE VARIOUS DEPARTMENTS.

THEREFORE, ON 30 JULY 1946, THE THREE SECRETARIES, WITH THE CONSENT OF THE SECRETARY OF THE TREASURY, ESTABLISHED A CENTRAL WORKING FUND UNDER MY CONTROL TO BE UTILIZED IN THE DIRECT HIRING OF PERSONNEL AND THE FURNISHING OF SERVICES NECESSARY FOR THE EFFICIENT OPERATION OF THE GROUP. [AS A RESULT OF THIS ACTION, FUNDS IN THE AMOUNT OF SIXTEEN MILLION DOLLARS (\$16,000,000) WERE MADE AVAILABLE TO THE GROUP FOR ITS OPERATION FOR THE REMAINDER OF THE FISCAL YEAR 1947. THESE FUNDS WERE FURNISHED AS FOLLOWS:

WAR	\$15,500,000
NAVY	250,000
STATE	180,000

TO ACCOMPLISH THE MISSION ASSIGNED, I HAVE ORGANIZED MY GROUP INTO FOUR MAJOR OFFICES:

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THE OFFICE OF OPERATIONS AND THE OFFICE OF SPECIAL OPERATIONS TO PROVIDE FOR THE COLLECTION OF INTELLIGENCE INFORMATION NOT FURNISHED BY THE EXISTING DEPARTMENTS OF GOVERNMENT, THE OFFICE OF REPORTS AND ESTIMATES TO FULFILL MY MISSION OF EVALUATION AND CORRELATION, AND THE OFFICE OF COLLECTION AND DISSEMINATION TO PROVIDE FOR THE COLLECTION OF INFORMATION FROM THE OTHER DEPARTMENTS AND THE PROPER DISSEMINATION OF THE INTELLIGENCE PRODUCED BY THE GROUP. THESE OFFICES PROVIDE FOR EXPLOITING ALL SOURCES OF INFORMATION -- BE THEY OPEN, THAT IS AVAILABLE FROM OTHER INTELLIGENCE AGENCIES, BOOKS, RADIO BROADCASTS, PUBLISHED DOCUMENTS, NEWSPAPERS, AND PERIODICALS, OR BE IT INFORMATION WHICH MUST BE OBTAINED BY CLANDESTINE MEANS. THE LATTER, GENTLEMEN, FRANKLY PLACES THE UNITED STATES FOR THE FIRST TIME IN ITS HISTORY

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IN THE BUSINESS OF SPYING.

IT IS RECOGNIZED THAT THE AVERAGE
AMERICAN DOES NOT ACCEPT CLANDESTINE OPERATIONS
AS BEING COMPATIBLE WITH THE AMERICAN STANDARDS
OF FAIR PLAY. HOWEVER, IF YOU GENTLEMEN

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SHOULD READ THE REPORT OF THE

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THAT INDICATED A HONEY-COMBING OF

THE FRAMEWORK OF THE GOVERNMENT BY

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AGENTS OF AN ALLEGED FRIENDLY POWER, I FEEL
SURE NO QUESTION WILL BE RAISED BY YOU AS TO
THE NECESSITY OF PROVIDING SECURITY FOR OUR
COUNTRY. WE MUST KNOW AS FAR IN ADVANCE AS
POSSIBLE WHAT THE PLANS OF OUR POTENTIAL
ENEMIES ARE, WHAT THEIR ABILITIES MAY BE TO
WAGE WAR, AND WITH WHAT TECHNOLOGICAL DEVELOP-
MENTS THE NEXT STRUGGLE MAY BE RENDERED MORE
TERRIBLE THAN THE USE OF ATOMIC ENERGY ON
DEFENSELESS CITIES OR BACTERIOLOGICAL WARFARE

AT ITS GREATEST DEVELOPMENT. THESE FACTS
CANNOT BE OBTAINED BY NORMAL OPEN METHODS OF
COLLECTION. THEY CANNOT BE HAD MERELY FOR THE
ASKING.

I HAVE ASKED THIS COMMITTEE TO APPROVE A
TOTAL BUDGET IN THE AMOUNT OF

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THIS, GENTLEMEN, IS MOST NECESSARY SINCE THE
COST OF MAINTAINING AN AGENT IN ANY COUNTRY IS
A FAIRLY CONSTANT FIGURE. BY KNOWING THE TOTAL
AMOUNT OF MONEY AVAILABLE TO US, RUSSIAN

INTELLIGENCE, THE NKVD, AND ITS COUNTERPARTS
IN OTHER COUNTRIES, COULD WELL ESTIMATE THE
EFFECTIVENESS OF MY ORGANIZATION AND TAKE
SUCH COUNTER-MEASURES AS WERE DEEMED NECESSARY.

THIS

IS

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ROUGHLY BROKEN INTO TWO MAJOR CLASSIFICATIONS

--VOUCHERED FUNDS IN THE AMOUNT OF

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() AND UNVOUCHERED FUNDS IN THE

AMOUNT OF

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THESE FUNDS

ARE PLACED WITHIN THE FOLLOWING PROJECTS:

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I AM SURE YOU GENTLEMEN WILL DESIRE AN EXPLANATION AS TO THE NECESSITY FOR SUCH A LARGE PORTION OF OUR BUDGET BEING PLACED IN THE UNVOUCHERED CATEGORY. I HAVE ONE BASIC REASON FOR THIS--THAT IS SECURITY. BY THE USE OF UNVOUCHERED FUNDS I CAN MORE NEARLY INSURE THE SAFETY OF MY INDIVIDUAL EMPLOYEES, ESPECIALLY AGENTS ABROAD WHOSE VERY LIFE DEPENDS ON IT, AND CAN SECURE EQUIPMENT AND SUPPLIES WITHOUT REVEALING THE PURPOSE FOR WHICH THESE ITEMS WERE ASKED. FOR EXAMPLE,

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GENTLEMEN AN AVERAGE PAYROLL OF A FEDERAL EMPLOYEE IN ITS PROCESSING CAN BE SEEN BY A MINIMUM OF THREE HUNDRED INDIVIDUALS, ANY ONE OF WHOM MIGHT BE AN ENEMY AGENT. I HAVE ESTABLISHED WITHIN MY ORGANIZATION THE SAME CONTROLS OVER EXPENDITURE OF FUNDS THAT ARE REQUIRED IN THE USE OF VOUCHERED FUNDS. THE SECURITY FACTOR IS MET BY THE CAREFUL CONTROL OF MY OWN EMPLOYEES. IT IS MY INTENTION THAT A MAJOR PORTION OF THE UNVOUCHERED FUNDS BE EXPENDED OVERSEAS. AGAIN, BY THE USE OF THESE FUNDS, I CAN PROTECT TO A GREATER EXTENT THE OPERATIONS OF OUR AGENTS. WHEREVER POSSIBLE IN THE CONTINENTAL UNITED STATES VOUCHERED FUNDS WILL BE USED TO THE SAME EXTENT AND UNDER THE SAME CONDITIONS THAT ANY OTHER GOVERNMENT AGENCY EXPENDS ITS FUNDS. I MIGHT POINT OUT, GENTLEMEN, THAT THIS IS IN DIRECT

CONTRAST TO THE FUNDS UTILIZED BY THE INTELLIGENCE AGENCIES OF THE FOREIGN POWERS, IN PRACTICALLY ALL CASES, THE SECRET INTELLIGENCE OF FOREIGN POWERS IS FINANCED WITH NO CHECKS EXCEPT THE TRUST OF THE COUNTRY IN THE INDIVIDUALS EMPLOYED BY THE INTELLIGENCE SERVICES. CONTROLS AND DEFENSES FOR EXPENDITURES ARE PRACTICALLY LACKING. OUR VOUCHERED FUNDS ARE EXTENDED IN A RATIO OF APPROXIMATELY

25X1 [REDACTED] FOR PERSON 25X1

SERVICES AND [REDACTED]

25X1 [REDACTED] FOR ALL OTHER PURPOSES.

THE DETAILS OF THESE APPROPRIATIONS ARE AVAILABLE AND HAVE BEEN CAREFULLY REVIEWED BY SELECTED REPRESENTATIVES OF THE BUREAU OF THE BUDGET. } I WILL GLADLY ANSWER SUCH DETAILED QUESTIONS AS YOU MAY DESIRE AT THE END OF THIS PRESENTATION.

I FEEL, AND I KNOW THE NATIONAL INTELLIGENCE AUTHORITY FEELS, THAT WE HAVE ALREADY MADE GREAT ADVANCES IN THE COORDINATION OF INTERDEPARTMENTAL INTELLIGENCE.

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MADE GREAT STRIDES IN PLANNING FOR THE EXPLOITATION OF INFORMATION OBTAINED FROM

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ALL THESE MATTERS I CAN ELABORATE ON TO THE EXTENT YOU DESIRE.

I ALSO WANT YOU TO KNOW SOMETHING OF OUR CLANDESTINE OPERATIONS, APPEALING IN THE INTERESTS OF SECURITY FOR YOUR DISCRETION.

(PRESENT BRIEF STORY OF SO OPERATION.)

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